

# IT 认证电子书



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**Exam : IIBA-AAC**

**Title : IIBA Agile Analysis  
Certification**

**Version : DEMO**

1. After some debate the delivery team decides to use the product roadmap because it will help them:

- A. Align strategy to goals
- B. Maintain defined scope
- C. Keep the team on schedule
- D. Align increments with product vision

**Answer:** A

**Explanation:**

Reference:

<https://www.modernanalyst.com/Resources/Articles/tabid/115/ID/3129/10-Tips-for-Creating-an-Agile-Product-Roadmap.aspx>

2. A team has been delivering a steady stream of small value increments towards a goal for 4 months, and has completed several solution components, with several still potentially doable.

The solution owner examines the reactions to the delivered components from customers, and decides which one(s) the team will do next. The solution owner is demonstrating:

- A. Adaptation to revised strategy
- B. Change in response to feedback and learning
- C. Action in response to activity
- D. Maintenance of solution alignment

**Answer:** B

3. The team decides a story is too big to do in one iteration. The correct technique to apply at this point is:

- A. MoSCoW approach
- B. Story decomposition
- C. Epic analysis
- D. Story partitioning

**Answer:** B

**Explanation:**

Reference: <https://www.excella.com/insights/make-your-agile-user-stories-manageable-through-story-decomposition>

4. A team discovers that their accomplished deliverables are not impacting the goal strongly. They have several more iterations of similar work scheduled and are ready to execute, and they expect delivering this work will produce similar poor impacts. They choose to shift their delivery work to a different initiative while they assess the poorly performing work for other ways that would produce good results.

This shows that the team values which of the following things highest?

- A. Documenting solution outcomes
- B. Developing new processes
- C. Improving collaboration
- D. Responding to change

**Answer:** B

5. While discussing team norms, the team determines that within the Delivery Horizon, communication will be:

- A. Clear or reviewed
- B. Appropriate and planned
- C. Casual and as needed
- D. Consistent or scheduled

**Answer: D**