认证电子书



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Exam : PK0-005

Title : CompTIA

Project+Certification

Version: DEMO

1.A PM has identified all the resources involved in a project. The next step is to identify which resources are responsible for which tasks.

Which of the following should be used to document this information?

A. RFI

B. RACI

C. WBS

D. SOW

Answer: B

Explanation:

The RACI (Responsible, Accountable, Consulted, Informed) matrix is used to document which resources are responsible for which tasks. The RACI matrix is a tool that helps to clarify roles and responsibilities on a project. It assigns a level of responsibility to each resource involved in the project.

Reference: CompTIA Project+ Study Guide Section 3.4.

The project manager should use a RACI matrix to document which resources are responsible for which tasks. A RACI matrix is a type of responsibility assignment matrix (RAM) that plots the roles and responsibilities of resources on a project team. RACI stands for Responsible, Accountable, Consulted, and Informed. A RACI matrix can help to clarify who does what on a project, avoid confusion and duplication of work, and improve communication and collaboration among team members.

2.A development team, which is working on a software project demonstrates software functionality 10 project stakeholder a week before the implementation date. Several stakeholders comment that the software does not meet the communicated expectations.

Which of the following tools should the project manager use to validate the functionality?

- A. Project status report
- B. Requirements Traceability Matrix
- C. Detect log
- D. Signed project charter
- E. Work breakdown structure

Answer: A

- 3. When introducing a new information asset, what is the MOST important responsibility of the asset owner?
- A. Information disposal
- B. Information classification
- C. Information access administration
- D. Information backup

Answer: B Explanation:

The most important responsibility of an asset owner when introducing a new information asset is information classification. This process involves determining the level of sensitivity and the appropriate handling of the asset. Classification helps in applying the right security controls and access permissions, ensuring that the asset is protected according to its value and sensitivity.

Reference = CompTIA Project+ Certification Study Guide (PK0-005)

4.A global shipping slowdown is causing critical raw materials needed for manufacturing to be delivered late. As a result, a project's production run will be delayed from the beginning.

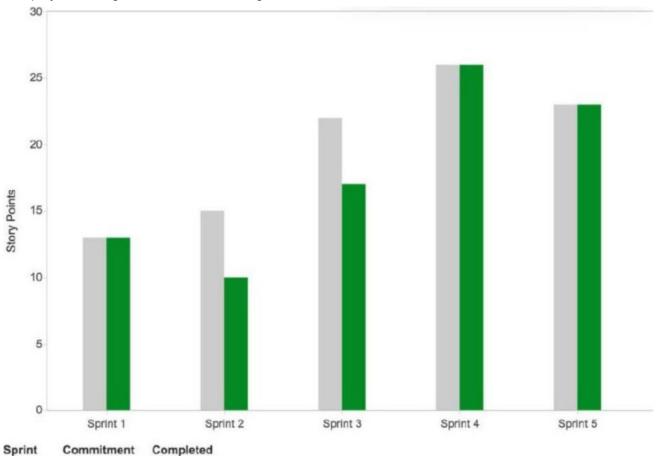
Which of the following dependencies is most likely happening?

- A. Finish-to-start
- B. Start-to-start
- C. Finish-to-finish
- D. Start-to-finish

Answer: A Explanation:

A Finish-to-Start dependency implies that a subsequent activity cannot start until a previous one finishes. In this scenario, the manufacturing process (subsequent activity) cannot begin until the critical raw materials (previous activity) have been delivered. This type of dependency is the most common in project schedules and is likely being affected by the global shipping slowdown, causing delays in the start of the project's production run.

5.A project manager is monitoring team performance by comparing committed versus completed work. The project manager creates the following:





Which of the following most likely represents the number of items in the backlog?

A. 23

B. 5

C. 10

D. 15

Answer: A Explanation:

The number of items in the backlog can be determined by looking at the "Commitment" column for each sprint in the provided chart. For Sprint 5, there is a commitment of completing 23 items, which is the highest among all sprints. This indicates that there are at least 23 items in the backlog to be worked on. This is consistent with the concept of agile project management, which allows for changes and additions to the project scope based on customer feedback and changing requirements.

Reference = CompTIA Project+ PK0-005 Certification Study Guide, Chapter 14: Agile Project Management, page 321. CompTIA Project+ Cert Guide: Exam PK0-004, Chapter 9: Agile Project Management, page 287