

IT 认证电子书



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Exam : PRINCE2

Title : PRINCE2 Foundation

Version : Demo

1. Identify the missing word(s) from the following sentence.

A project is a temporary organization that is created for the purpose of delivering one or more business products according to an agreed?

- A. Senior User
- B. Business Case
- C. Change
- D. Cost

Answer: B

2. According to PRINCE2, which of the following is a characteristic of a project compared to that of business operations?

- A. Incurs cost
- B. Introduces business change
- C. Delivers benefits
- D. Creates products

Answer: B

3. Which of the following is FALSE?

- A. Manage risks is a PRINCE2 principle
- B. Manage by exception is a PRINCE2 principle
- C. Focus on products is a PRINCE2 principle
- D. Tailor to suit the project environment is a PRINCE2 principle

Answer: A

4. According to PRINCE2, which of the following are the aspects of project performance to be managed?

- A. Processes, themes, principles
- B. Time, cost, quality, people
- C. Time, cost, quality
- D. Time, cost, quality, scope, benefits, risk

Answer: D

5. What environment does PRINCE2 assume?

- A. Third party
- B. Customer/Supplier
- C. Fixed-price contract
- D. Management and Specialist

Answer: B

6. A characteristic of a project is that they come with an element of uncertainty.

Which of the following PRINCE2 themes will help with the identification and management of such uncertainty?

- A. Quality
- B. Risk
- C. Change

D. Organization

Answer: B

7.Which is a benefit of using PRINCE2?

- A. Stakeholders are kept out of planning and decision making
- B. Participants understand each other's roles and needs
- C. Stakeholders are not involved in assuring the project work
- D. All problems are escalated to all stakeholders

Answer: A

8.Which PRINCE2 principle supports planning only to a level of detail that is manageable and foreseeable?

- A. Continued business justification
- B. Manage by exception
- C. Focus on products
- D. Manage by stages

Answer: D

9.Which is NOT a PRINCE2 integrated element?

- A. The principles
- B. The techniques
- C. The themes
- D. Tailoring PRINCE2 to the project environment

Answer: B

10.Which is a characteristic of a project?

- A. Are risk free
- B. Have no uncertainty
- C. Are managed as part of business as usual
- D. Are cross-functional

Answer: D

11.Which is one of the six aspects of project performance that needs to be managed?

- A. Issues
- B. People
- C. Benefit
- D. Tolerance

Answer: C

12.Identify the missing words in the following sentence... A principle of PRINCE2 is that a project has defined and agreed?

- A. Roles and responsibilities
- B. Specialist teams with appropriate technical skills
- C. Management jobs with job descriptions
- D. Senior managers at all levels of the project management team

Answer: A

13. Identify the missing words in the following sentence... A PRINCE2 project is and controlled on a stage-by-stage basis?

- A. Planned, monitored
- B. Developed, reported
- C. Designed, assigned
- D. Planned, produced

Answer: A

14. Identify the missing word in the following sentence... A PRINCE2 project has defined for each project objective to establish limits of delegated authority?

- A. Allowances
- B. Tolerances
- C. Roles
- D. Deviations

Answer: B

15. Identify the missing word in the following sentence... A PRINCE2 project focuses on the definition and delivery of, in particular their quality requirements?

- A. Benefits
- B. Products
- C. Activities
- D. Outcomes

Answer: B

16. Which of the following is a TRUE principle of a PRINCE2 project?

- A. Please refer to section 2.3 in the PRINCE2 Manual
- B. Work Package level activities are identified during Starting up a Project
- C. A project has defined and agreed roles and responsibilities
- D. Every project will need a different project management approach

Answer: B

17. Identify the missing words in the following sentence... A Project is a that is created for the purpose of delivering one or more business products according to an agreed Business Case?

- A. Temporary organization
- B. Skilled environment
- C. One-off Endeavour
- D. Unique team of stakeholders

Answer: A

18. Which of the following statements is TRUE?

- A. PRINCE2's focus is on engaging with the business stakeholders only
- B. PRINCE2 does not seek to engage with any stakeholders outside of the project environment

- C. PRINCE2 is based on a customer/supplier environment
- D. PRINCE2 assumes the supplier will specify the desired result and probably pay for the project

Answer: B

19.Which of the following statements is FALSE? PRINCE2 provides projects with . . .

- A. The explicit recognition of project responsibilities
- B. A thorough but economical structure of reports
- C. Regular progress meetings throughout the project
- D. Plans designed to meet the needs of the different levels in the management team

Answer: C

20.Which of the following does PRINCE2 recognize as being project characteristics?

- 1. Projects are the means by which we introduce business change
- 2. Projects have a defined start and end
- 3. No project is unique
- 4. Projects often cross the normal functional divisions within an organization

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: B