

IT 认证电子书



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Exam : SMC

**Title : Scrum Master Certified
(SMC)**

Version : DEMO

1.Which of the following is/are role(s) of a Chief Scrum Master, not of a Chief Product Owner?

- A) Addresses impediments that impact more than one Scrum Team.
 - B) Prepares and maintains the overall Prioritized Product Backlog for the large project.
 - C) Facilitates the Scrum of Scrums meetings.
 - D) Interfaces with the Program Product Owner to ensure alignment of the large project with the goals and objectives of the Program.
- A. A and C
B. A and D
C. A, B, and C
D. C

Answer: A

Explanation:

Reference: <http://blog.scrumstudy.com/role-of-a-chief-scrum-master/>

2.Which of the following comparisons is true about Scrum and Traditional Project Management?

- A. In Scrum, upfront planning is high, while in Traditional Project Management it is low.
- B. In Scrum, performance measurement is based on plan conformity, while in Traditional Project Management it is based on business value.
- C. In Scrum, customer involvement is high throughout the project, while in Traditional Project it varies according to the project's lifecycle.
- D. In Scrum, Quality Assurance is process centric, while in Traditional Project Management it is customer centric.

Answer: C

Explanation:

Reference: <http://blog.scrumstudy.com/why-use-scrum-2/>

3.Collaboration within a team is an important principle of Scrum.

All of the following activities constitute collaboration EXCEPT:

- A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.
- B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.
- C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.
- D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Answer: A

Explanation:

Reference: <https://www.oreilly.com/library/view/head-first-agile/9781491944684/ch04.html>

4.A Product Owner is prioritizing user Stories to create a Prioritized Product Backlog for a project to design a banking portal.

All of the following User Stories will be evaluated while prioritizing EXCEPT:

- A. User Stories that generate value for the customer.
- B. User Stories that are dependent on others for completion.
- C. User Stories that are innovative and may or may not be successfully created.

D. User Stories that are very difficult to determine its value, create and/or deliver.

Answer: D

5.Which of the following is true about Scrum?

- A. Continuous feedback is provided through the Groom Prioritized Product Backlog process
- B. Deliverables are improved progressively by time-boxing non-essential work
- C. The Conduct Daily Standup process leads to greater levels of motivation among team members.
- D. Emphasis on risk mitigation and detailed planning ensures a customer-oriented framework.

Answer: C

Explanation:

Reference: <http://blog.scrumstudy.com/advantages-of-using-scrum-listed-down-by-scrumstudy/>