

IT 认证电子书



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Exam: **PMI-002**

Title : Certified Associate in
Project Management
(CAPM) Certification

Version : DEMO

1.A contract cannot contain _____.

- A. Illegal activities
- B. deadline for the completion of the work
- C. Penalties and fines for disclosure of intellectual rights
- D. All of the above

Answer: A

2.Which one of the following comes first in the project plan?

- A. Scope Statement
- B. Quality Plan
- C. WBS
- D. Development Plan

Answer: A

3.You are project manager of a project. During the process of selecting the sellers, you reject one vendor because it doesn't have the manufacturing capability. This is an example of which selection tool?

- A. Weighting system
- B. Screening system
- C. Seller rating system
- D. Expert judgment

Answer: B

4._____ provides details about how the project scope may be changed.

- A. Control Scope system
- B. VeirV Scope
- C. Scope Charter
- D. Scope Management plan

Answer: D

5.Which of the following technique to identify the underlying cause of a problem and take steps to prevent further occurrence?

- A. Root cause analysis
- B. Quality audits
- C. Project audits
- D. Risk audits

Answer: A

6.Which of the following provides the least accurate in estimating?

- A. Rough order of magnitude
- B. Budget estimate
- C. WBS estimate
- D. Definitive estimate

Answer: A

7. Who has the responsibility for informing the final deliverable to all stakeholders?

- A. Project Manager
- B. Sponsor
- C. Team Lead
- D. Management

Answer: A

8. What is a corrective action?

- A. An action that brings future project events into alignment with the project plan
- B. An action to correct something in the project
- C. An action to prevent something in the project
- D. Corrective action is not related to project

Answer: A

9. Assumptions are factors that, for planning purposes, are considered to be _____.

- A. True, real, or certain
- B. True, real, or uncertain
- C. Real
- D. Verbal

Answer: A

10. A complete set of indexed project records is called _____.

- A. Project archives
- B. Index
- C. sow
- D. Project History

Answer: A

11. You are managing a project that will implement a new Insurance software package. Two project team members have difficulty working together. They come to you, for help resolving the issues. You immediately set up a meeting that includes the functional manager. After the meeting you and the functional manager discuss the issues and agree on a solution. What type of organizational structure you are working in?

- A. Functional
- B. Balanced matrix
- C. Projectized
- D. Strong Matrix

Answer: B

12. You have been with the organization; you constantly hear rumours about a certain CAPM failing to live up to the CAPM Code. What you should do?

- A. You can gather as much information as you can before proceeding
- B. Confront the person immediately

- C. Ignore the rumours
- D. Pass the rumours along

Answer: A

13. Who is responsible for issuing the project charter?

- A. The project manager
- B. The project sponsor
- C. The Team lead
- D. The nianagement

Answer: B

14. In PMBOK, the seller is _____ to the project team.

- A. Internal
- B. External
- C. Outside
- D. Assigned

Answer: B

15. Project Quality Management includes:

- A. Customer satisfaction
- B. Prevention over inspection
- C. Continuous improvement
- D. All of the above

Answer: D

16. You are the project manager of the MKTG Project. The project has a budget of \$200,000 and is expected to last 2 years. The project is now 20 percent complete and is on schedule.

What is the BAC?

- A. \$-00,000
- B. \$200,00
- C. \$50,000
- D. None of the above

Answer: A

17. A Risk Register is a part of the _____.

- A. Project Scope Statement
- B. Project Management plan
- C. Project Scheduling plan
- D. Project Charter

Answer: B

18. You are project manager and the monthly report to the client showed zero schedule variance. However, member of the team know that a milestone has been missed which will cause an overall delay to the project. Which one of the following is being inadequately reported?

- A. Communication plan variance
- B. Resource management plan
- C. Critical path status
- D. Risk analysis

Answer: C

19.Which type of network diagram is also referred to activity-on-arrow (AOA) diagrams?

- A. Precedence Diagramming Method (PDM)
- B. Gant Chart Diagram (GCD)
- C. Dependency Diagramming Method (DDM)
- D. Arrow Diagramming Method (ADM)

Answer: D

20.Create Procurement document is done in _____.

- A. Plan Procurements
- B. Conduct Procurements
- C. Administer Procurements
- D. Close Procurements

Answer: A

21.Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of _____.

- A. Enterprise benefits measurement methods when selecting a project
- B. Integral parts of the SOW
- C. Ways to ensure stakeholder commitment
- D. Project selection methods

Answer: A

22.Most change requests are a result of _____.

- A. Value added change (enhancements)
- B. Schedule constraints
- C. Regulatory constraints
- D. Improvement to the project scope

Answer: A

23.Based on the PMBOK, who is ultimately responsible for the project quality?

- A. Project team
- B. Project manager
- C. QA manager
- D. Validation engineer

Answer: B

24.The end of the project comes after which of the following?

- A. Project charter

- B. Final deliverable
- C. Schedule
- D. QA activities are done

Answer: B

25. The product description of a project can help to create procurement details. Which one of the following best describes product description?

- A. The product description defines the contracted work, based on the requirements of the project customer
- B. The product description defines the contracted work
- C. The product description defines the requirements for the contract work
- D. All of the above

Answer: A

26. During the planning phase of your project, your project team members have discovered another way to complete a portion of the project scope. This method is safer for the project team, but may cost more for the customer. This is an example of _____.

- A. Alternative identification
- B. Risk assessment
- C. Alternative selection
- D. Product analysis

Answer: A

27. What is the lowest level in a work breakdown structure?

- A. Project task
- B. Work package
- C. Sub-task
- D. None

Answer: B

28. Administrative Closure should occur _____.

- A. At the end of each phase of the project
- B. At the end of the whole project
- C. At the end of 50% of the project
- D. At the end of 100% of the project

Answer: A

29. In which phase project manager is assigned to a project?

- A. During the initiation stage
- B. During the planning stage
- C. After approval of budget
- D. After the project is proven feasible

Answer: A

30. Who gives project acceptance?

- A. Sponsor
- B. Customer
- C. Project Manager
- D. Team Lead

Answer: B