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练习题

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Exam : **PMI-PBA**

Title : PMI Professional in Business Analysis (PMI-PBA)

Version : DEMO

1.The project team is working on the requirements specifications for a new product. The team reached a decision on which requirements will be included in the next release A third of the stakeholders endorse one approach while no other approach achieved more than a quarter of the vote.
Which decision role was used?
A. Majority
B. Consensus
C. Unanimity
D. Plurality
Answer: D

2.The business analyst has been assigned to a project involving a low number of stakeholders.
Which technique should be used to elicit requirements?
A. Survey
B. Document analysis
C. Interview
D. Interface analysis
Answer: C

3.A major stakeholder wants to know how the implementation of new features in the development of a product is progressing.
Which of the following should be reported to the stakeholder?
A. Number of requirements tested and approved
B. Distribution of project changes
C. Requirements status during the project development cycle
D. Number of requirements approved vs. number of requirements rejected
Answer: A

4.The technology department identified a defect in the company's software, which leads to an increase in human resource requirements to perform manual transactions as a workaround for tasks that should have been automated. The company begins losing money, so it hires a business analyst to produce a business case that outlines the problem/opportunity, potential options, and a recommendation for how to proceed.
Which of the following analyses must the business analyst perform in order to complete the business case and arrive at a solid recommendation"?
A. Risk
B. Gap
C. SWOT
D. Cost-benefit
Answer: D

5.A business analyst has elicited, documented, and verified the requirements, discovering that there are not enough resources to deliver all the requirements.
Which technique should the business analyst
employ to rectify the issue?
A. Ask stakeholders to vote on the requirements.

B. Survey stakeholders on their likes and dislikes about the requirements.
C. Perform traceability to find out where the requirements originated.
D. Hold a brainstorming workshop to build the rationale for the requirements.
Answer: A