

IT 认证电子书



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Exam : **PSPO-II**

Title : Professional Scrum Product
Owner II

Version : DEMO

1. True or False: Goals are set only during the annual planning cycle. (choose the best answer)

- A. False
- B. True

Answer: A

Explanation:

Something important that the organization would like to achieve. This goal is so big and far away, with many uncertainties along the journey that the organization must use empiricism. Because the Strategic Goal is aspirational and the path to it is uncertain, the organization needs a series of practical targets called Intermediate Goals. Intermediate Goals are achievements of which will indicate that the organization is on the path to its Strategic Goal. The path to the Intermediate Goal is often still somewhat uncertain, but not completely unknown. Both your goals and your improvement experiments will likely evolve as you learn more about customers, competitors, and your organization's capabilities. Goals can change because of outside events, and your tactics to reach your goals may need to be reconsidered and revised. Was the Intermediate Goal the right goal? Is the Strategic Goal still relevant? If you achieved the Intermediate Goal, you will need to choose a new Intermediate Goal. If you did not achieve it, you will need to decide whether you need to persevere, stop, or pivot toward something new. If your Strategic Goal is no longer relevant, you will need to either adopt it or replace it.

2. Which of the following is the most effective way of improving the Time-to-Market of a product? (choose the best answer)

- A. Increasing project funding
- B. Removing low performing people.
- C. Understanding and removing impediments to faster delivery
- D. All of the above.
- E. Working harder to go faster.
- F. Hiring more team members

Answer: C

Explanation:

A variety of things can reduce the Time-to-Market: everything from removing internal communication bottlenecks to improving delivery pipeline automation to improving application maintainability and removing technical debt; anything that reduces time spent waiting or time spent performing work. Understanding and removing impediments to faster delivery is essential to delivering at faster cycles.

3. The Product Owner has the final say on if an Increment is Done. Choose the best answer

- A. True
- B. False

Answer: B

Explanation:

All Scrum Team is responsible. If the Definition of Done for an increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

4. Experiments include which of the following aspects?

- A. Running the experiments

- B. Adapting your goals or your approach based on what you learned
- C. Inspecting results
- D. All of these apply
- E. Forming a hypothesis for improvement.

Answer: D

Explanation:

Experiments include all of these aspects. Run experiments that involve forming hypotheses that are intended to advance the organization toward their current Intermediate Goal. As they run these experiments and gather results, they use the evidence they obtain to evaluate their goals and determine their next steps to advance toward these goals. Experimentation Loop. Forming a hypothesis for improvement, Running your experiments, Inspecting your results. Adapting your goals or your approach based on what you learned.

5.Product A is the main driver of both revenue and profit for your company; it has very happy customers (high Current Value) and low Unrealized Value. Product B is relatively new; it has low Current Value and high Unrealized Value. Both Product Owners of the two products are requesting significant additional funding to improve their products.

What do you do? (choose the best answer)

- A. Split funding equally between both products.
- B. Invest funding in Product B, because it has more future potential for the company
- C. Split funding proportionally based on product revenues.
- D. Invest funding in Product A, because your company's success depends on its continued success.

Answer: B

Explanation:

Customers are happy with Product A as it is; adding more features may actually decrease customer satisfaction. The best time to invest in new products is when you have a secure source of profits from existing products.